RESCUE MISSIONS MINISTRIES, INC.
D/B/A DURHAM RESCUE MISSION

FINANCIAL STATEMENTS

Year Ended December 31, 2019
RESCUE MISSIONS MINISTRIES, INC.
D/B/A DURHAM RESCUE MISSION

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INDEPENDENT AUDITOR’S REPORT

April 20, 2020

The Board of Directors~
Rescue Missions Ministries, Inc.
d/b/a Durham Rescue Mission
Durham, North Carolina

I have audited the accompanying statement of financial position of Rescue Missions Ministries, Inc. d/b/a Durham Rescue Mission (the “Mission”), a nonprofit organization, as of December 31, 2019, and the related statements of activities and changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. Accordingly, I express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.
Opinion

In my opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Mission as of December 31, 2019, and the statement of activities and changes in net assets and statement of cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

B. Dane Byers, CPA, PLLC

Durham, North Carolina
## ASSETS
### CURRENT ASSETS
- Cash and cash equivalents: $3,315,544
- Promises to give, net: $108,944
- Other receivables: $229,137
- Investments, at fair value: $1,096,041
- Prepaid expenses: $123,333
- Inventory, net: $1,019,200

Total current assets: $5,892,199

### LONG TERM ASSETS
- Property & equipment, net: $11,237,703
- Investments, at fair value: $0
- Promises to give, net: $84,303
- Other assets: $25,000

Total long term assets: $11,347,006

Total assets: $17,239,205

## LIABILITIES AND NET ASSETS
### CURRENT LIABILITIES
- Accounts payable and accrued expenses: $483,819
- Deferred revenue: $0

Total liabilities: $483,819

### NET ASSETS
- Without donor restrictions: $15,710,393
  - Board designated for special purpose: $2,500,000
  - Undesignated: $13,210,393

Total without donor restrictions: $15,710,393

- With donor restrictions: $1,044,993

Total net assets: $16,755,386

Total assets: $17,239,205

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See accompanying notes and independent auditor's report.
NET ASSETS WITHOUT DONOR RESTRICTIONS

Revenues and gains

- Contributions: $8,091,142
- Sales and services: $4,931,947
- Program services: $331,907
- Return on investments, net of fees: $221,024
- Dividends and investment interest: $81,975
- Rent: $192,011
- Other: $100,125

Total unrestricted revenues and gains (losses): $13,950,131

Net assets released from restrictions

- Satisfaction of purpose restrictions: $1,627,986

Net assets released from restrictions: $15,578,117

Expenses

- Operating program expenses: $12,269,460
- Management & general: $1,204,844
- Fundraising: $628,447

Total expenses: $14,102,751

Change in net assets without donor restrictions: $1,475,366

See accompanying notes and independent auditor's report
<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$465,663</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>(1,627,986)</td>
</tr>
<tr>
<td>Satisfaction of purpose restrictions</td>
<td></td>
</tr>
<tr>
<td>(Decrease) in net assets with donor restrictions</td>
<td>(1,162,323)</td>
</tr>
<tr>
<td>INCREASE IN NET ASSETS</td>
<td>313,043</td>
</tr>
<tr>
<td>NET ASSETS, beginning of year</td>
<td>16,442,343</td>
</tr>
<tr>
<td>NET ASSETS, end of year</td>
<td>$16,755,386</td>
</tr>
</tbody>
</table>
CASH FLOWS FROM OPERATING ACTIVITIES
Change in net assets $ 313,043
Adjustments to reconcile change in net assets to net cash used in operating activities:
   Depreciation and amortization 378,998
   (Gain) loss on asset disposals 18,534
   Net realized and unrealized losses (gains) on investments (221,024)
Changes in operating assets and liabilities:
   (Increase) decrease in:
   Accounts receivable (77,250)
   Promises to give 28,656
   Prepaid expenses (61,498)
   Inventory 43,956
   Long-term promises to give 79,460
   Increase (decrease) in:
   Deferred revenue -
   Accounts payable and accrued expenses (18,101)
Net cash provided by operating activities 484,774

CASH FLOWS FROM INVESTING ACTIVITIES
   Purchases of fixed assets (1,043,653)
   Proceeds from sale of fixed assets -
   Proceeds from sales and maturities of investments net of purchases 576,457
Net cash (used in) investing activities (467,196)

CASH FLOWS FROM FINANCING ACTIVITIES
Net increase in cash and cash equivalents 17,578
Cash and cash equivalents, beginning of year 3,297,966
Cash and cash equivalents, end of year $ 3,315,544

SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION
Cash payments for:
   Interest $ -
   Taxes $ -

See accompanying notes and independent auditor's report
### Statement of Functional Expenses
For the Year Ended December 31, 2019

<table>
<thead>
<tr>
<th></th>
<th>Program</th>
<th>Management and General</th>
<th>Fundraising</th>
<th>Total Expenses</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries, benefits and contract labor</td>
<td>$3,307,822</td>
<td>$667,715</td>
<td>$195,042</td>
<td>$4,170,579</td>
</tr>
<tr>
<td>Food</td>
<td>2,864,654</td>
<td></td>
<td></td>
<td>2,864,654</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>378,998</td>
<td></td>
<td></td>
<td>378,998</td>
</tr>
<tr>
<td>Postage and printing</td>
<td>211,957</td>
<td>127,173</td>
<td>84,783</td>
<td>423,913</td>
</tr>
<tr>
<td>Maintenance and repairs</td>
<td>265,166</td>
<td>508</td>
<td></td>
<td>265,674</td>
</tr>
<tr>
<td>Community events</td>
<td>113,063</td>
<td></td>
<td></td>
<td>113,063</td>
</tr>
<tr>
<td>Utilities</td>
<td>584,060</td>
<td>3,148</td>
<td></td>
<td>587,208</td>
</tr>
<tr>
<td>Development</td>
<td>22,660</td>
<td>60,762</td>
<td>347,719</td>
<td>431,141</td>
</tr>
<tr>
<td>General and administrative</td>
<td>1,088,534</td>
<td>148,960</td>
<td></td>
<td>1,237,494</td>
</tr>
<tr>
<td>Insurance</td>
<td>276,410</td>
<td>52,419</td>
<td>903</td>
<td>329,732</td>
</tr>
<tr>
<td>Benevolent gifts to others</td>
<td>432,509</td>
<td></td>
<td></td>
<td>432,509</td>
</tr>
<tr>
<td>Contributions to Rescue Legacy Fund</td>
<td>885,815</td>
<td></td>
<td></td>
<td>885,815</td>
</tr>
<tr>
<td>Program supplies</td>
<td>356,464</td>
<td></td>
<td></td>
<td>356,464</td>
</tr>
<tr>
<td>Transportation</td>
<td>231,859</td>
<td></td>
<td></td>
<td>231,859</td>
</tr>
<tr>
<td>Professional fees</td>
<td>106,042</td>
<td>106,125</td>
<td></td>
<td>212,167</td>
</tr>
<tr>
<td>Cost of goods sold</td>
<td>958,726</td>
<td></td>
<td></td>
<td>958,726</td>
</tr>
<tr>
<td>Office expense</td>
<td>38,940</td>
<td>34,349</td>
<td></td>
<td>73,289</td>
</tr>
<tr>
<td>Telephone</td>
<td>89,162</td>
<td></td>
<td></td>
<td>89,162</td>
</tr>
<tr>
<td>Staff training</td>
<td>35,432</td>
<td>2,225</td>
<td></td>
<td>37,657</td>
</tr>
<tr>
<td>Resident training</td>
<td>21,187</td>
<td>1,460</td>
<td></td>
<td>22,647</td>
</tr>
</tbody>
</table>

$12,269,460 $1,204,844 $628,447 $14,102,751

See accompanying notes and independent auditor’s report
Note 1. Nature of Activities and Summary of Significant Accounting Policies

Nature of Activities

Rescue Missions Ministries, Inc. doing business as Durham Rescue Mission (the “Mission”) is a nonprofit organization that was formed in 1973. The Mission’s purpose is to offer food to the hungry, clothes and shelter to the needy, vocational training and medical, dental, and vision care through a partnership with Samaritan Health Center, Inc., to its residents, and Christ to the hurting through programs for men, women and children in Durham, North Carolina. The Mission is governed by a Board of Directors which meets regularly to conduct the business of the Mission. The Mission’s revenue consists primarily of individual, corporate, and church contributions.

A Summary of the Mission’s Significant Accounting Policies follows:

Basis of Presented Financial Statements

The Mission’s financial statements previously included the accounts of the Durham Rescue Mission Endowment Fund, required to be consolidated with the Mission as the Mission exercised control over the Endowment Fund. Effective January 1, 2016 the Mission no longer exerts control over the Fund, and therefore the accounts of the Fund are no longer consolidated with the Mission.

Financial Statement Presentation

The Mission reports information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Cash and Cash Equivalents

For the purpose of reporting the statement of cash flows, the Mission considers cash in banks and investments with an original maturity of three months or less when purchased to be cash equivalents. Amounts received with donor-imposed restrictions which limit their use to long-term purposes are not considered cash and cash equivalents for purposes of the statement of cash flows.

Investments

Investments in marketable securities with readily determinable fair values are reported at their fair values in the statement of financial position. Unrealized gains and losses are included in the changes in net assets. Unless they are specifically restricted by the donor, investment earnings and losses are reported as increases or decreases in unrestricted net assets.
Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Income Taxes

The Mission is exempt from Federal income taxes under Section 501(c)(3) of the U.S. Internal Revenue Code, and has been classified as a church by the Internal Revenue Service. In addition, the Mission qualifies for the charitable contribution deduction under Section 107(b)(1)(a).

Promises to Give

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. The discount on amounts to be collected in future years at December 31, 2019 was $3,701 based on an interest rate of 2.71%. Short term promises are due within one year, and all long term promises to give are due within 5 years. Conditional promises to give are not included as revenue until the conditions are substantially met.

Allowance for Uncollectable Accounts

Pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a provision for bad debt expense and an adjustment to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to pledges receivable. The allowance for uncollectible pledges receivable as of December 31, 2019 was $25,000.

Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted contributions. Absent donor stipulations regarding how long those donor assets must be maintained, the Mission reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Mission reclassifies temporarily restricted net assets to unrestricted net assets at that time.

Expenditures for repairs and maintenance are charged to expense as incurred. The cost of major renewals and betterments are capitalized and depreciated over their estimated useful lives. Upon disposition of property and equipment, the related asset and accumulated depreciation accounts are removed and any gain or loss is reflected in the statement of activities for the period.
Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Property and equipment are depreciated using the straight-line and accelerated methods over the following useful lives:

<table>
<thead>
<tr>
<th>Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Furniture &amp; equipment</td>
</tr>
<tr>
<td>Vehicles</td>
</tr>
<tr>
<td>Buildings &amp; improvements</td>
</tr>
</tbody>
</table>

Inventory

Inventory consists of donated and purchased food, clothing, furniture, and other supplies that are either used or sold in its thrift shops, as well as vehicles that are either used in the Mission’s programs or sold in its yard sales. Donated inventory is recorded as donated materials revenue and as inventory at estimated fair market value at the time of receipt.

Contributions

Contributions restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the same reporting period as when recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. Upon expiration, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions.

Contributions made (benevolent gifts) are recognized as expenses in the period made. It is the Mission’s belief that most items are sold below fair market value and, as such, represent a benefit to needy members of the community.

Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the statement of activities and in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Management uses multiple allocation bases to General & Administrative (supporting services) and Development (fundraising) based on historical time and effort.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.
Note 1. Nature of Activities and Summary of Significant Accounting Policies (Continued)

Accounting for uncertain tax positions

The Mission reports uncertain tax positions under ASC 740-10-50-15(a). Management believes it has no substantial uncertain tax positions for the year ending December 31, 2019. Calendar years after 2015 remain open and subject to review by regulatory agencies at December 31, 2019.

Note 2. Inventory

Inventory consists entirely of goods available for sale at the Mission’s thrift shops or at yard sales. The cost of donated inventory is estimated based on the fair market value at the time of receipt. For vehicles held for yard sales, that cost is adjusted down to net realizable value for slow-moving items. Write downs of inventory for the year ended December 31, 2019 were $0. A loss is recorded for any vehicles sold for less than their cost. The cost, allowance for slow moving inventory, and net realizable value of inventory items at December 31, 2019 consist of the following:

<table>
<thead>
<tr>
<th></th>
<th>Cost or Donated Value</th>
<th>Allowance for Slow-moving Inventory</th>
<th>Net Book Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clothing, furniture, and supplies for thrift store</td>
<td>$1,003,770</td>
<td>$ -</td>
<td>$1,003,770</td>
</tr>
<tr>
<td>Vehicles</td>
<td>15,430</td>
<td>-</td>
<td>15,430</td>
</tr>
<tr>
<td></td>
<td>$1,019,200</td>
<td>$ -</td>
<td>$1,019,200</td>
</tr>
</tbody>
</table>

Note 3. Investments

All investments at December 31, 2019 are equity securities or mutual funds with readily determinable market values. The following schedule summarizes the return on investments for the year ended December 31, 2019:

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
</tr>
</thead>
<tbody>
<tr>
<td>Realized and unrealized gains (losses)</td>
<td>$221,024</td>
</tr>
<tr>
<td>Administrative fees</td>
<td>-</td>
</tr>
<tr>
<td>Dividends and interest</td>
<td>81,975</td>
</tr>
<tr>
<td></td>
<td>$302,999</td>
</tr>
</tbody>
</table>
Note 3. Investments (Continued)

Investor broker fees incurred on unrestricted investments have been netted against investment earnings in the statement of activities, for the year ending December 31, 2019. At December 31, 2019 government and private bonds totalled $821,813, and investment in publicly-traded equities totalled $943,057.

Note 4. Promises to Give

| Promises to give                              | $ 196,949 |
| Pledge discounts for long-term promises       | (3,701)   |
| Allowance for uncollectibles                  | -         |

Promises to give, net $193,248

Amounts due in:
- Less than one year (reported as current assets) $108,944
- More than one year (reported as long-term assets) 84,304

$193,248

Note 5. Property and Equipment

The cost, accumulated depreciation, and net book value of property and equipment consist of the following at December 31, 2019:

| Buildings & improvements            | $ 11,896,799 |
| Land                                | 957,346      |
| Furniture & equipment               | 1,142,516    |
| Vehicles                            | 425,086      |
| Construction in progress            | -            |
| Accumulated depreciation            | (3,184,044)  |

$11,237,703

Depreciation expense was $378,998 for the year ended December 31, 2019.
### Net Assets

Net assets without donor restrictions consists of the following at December 31, 2019:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undesignated</td>
<td>$13,210,393</td>
</tr>
<tr>
<td>Board-designated</td>
<td></td>
</tr>
<tr>
<td>Investment in property and equipment</td>
<td>$700,000</td>
</tr>
<tr>
<td>Self-insurance fund</td>
<td>$500,000</td>
</tr>
<tr>
<td>Operating fund</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Facility renovation and repairs</td>
<td>$300,000</td>
</tr>
<tr>
<td><strong>Total net assets without donor restrictions</strong></td>
<td><strong>$15,710,393</strong></td>
</tr>
</tbody>
</table>

Net assets with donor restrictions subject to purpose and time restrictions:

- **Subject to purpose restrictions:**
  - Scholarship and Capital Investments: $373,610
  - Miscellaneous projects: $421,383
  - **Total:** $794,993

Net assets not subject to appropriation or expenditure:
- Corpus of investment fund required to be held into perpetuity: $250,000

**Total net assets with donor restrictions:** $1,044,993

Net assets not subject to appropriation or expenditure of $250,000 consist entirely of an endowment set up by GlaxoSmithKline (GSK) for Victory Scholarships. The contributed capital will be held in perpetuity, with earnings being available to fund educational opportunities of Victory program graduates under the conditions that follow. Annual distributions will be limited to the greater of (1) five percent of the average market value of the endowment, so long as the average market value is greater than 105.3% of the contributed capital or (2) the accumulated net income earned from the contributed capital.
Note 7. Employee Retirement Plan

The Mission has a safe-harbor 401(k) plan. Employees are eligible to participate upon reaching 21 years of age and 1,000 hours of service. Contributions are determined solely at the discretion of the Board of Directors, subject to a limit of 8% of each participant’s salary. Contributions under the plan totaled $101,940 for the year ended December 31, 2019.

Note 8. Lease Transactions With Affiliated Organizations

The Mission leases retail and operational locations used in its thrift store operations in Durham and Raleigh. The lessor entities are wholly-owned by Rescue Legacy Fund, Inc., which shares certain board members with, but is not controlled, by the Mission. The leases are month-to-month and payments ranging from $55,200 to $362,271 per year. Total rents paid for the year ending December 31, 2019 were $1,068,452.

Note 9. In-Kind Contributions and Donated Services

A substantial portion of contributions to the Mission are in the form of goods and services rather than cash. The Mission records a contribution and a related expense or asset for these non-cash donations for which a market value is readily determinable.

Note 10. Fair Value Measurements

The Mission reports the value of investments according to standards on fair value measurements. These standards require management to report the fair value of applicable assets according to three hierarchical levels; Level I – Quoted Prices in Active Markets for Identical Assets, Level II – Significant Other Observable Inputs, and Level III – Significant Unobservable Inputs, as well as total gains and losses resulting from certain changes in fair value. All fair values at December 31, 2019 are measured under the Level I hierarchy.

Note 11. Lease Committments as Lessee

The Organization leases office equipment under the terms of non-cancelable operating leases. The term of these leases begin with dates ranging from March 2019 through December 2019, and have terms of 60 to 63 months, with options for renewal available. Total lease expense for the year ended December 31, 2019 was $23,786. Lease payments as of December 31, 2019 over the next five years are as follows:

<table>
<thead>
<tr>
<th>Year</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>$38,924</td>
</tr>
<tr>
<td>2021</td>
<td>38,924</td>
</tr>
<tr>
<td>2022</td>
<td>38,924</td>
</tr>
<tr>
<td>2023</td>
<td>38,924</td>
</tr>
<tr>
<td>2024 and after</td>
<td>38,174</td>
</tr>
<tr>
<td>Total</td>
<td>$193,870</td>
</tr>
</tbody>
</table>
Note 12. Concentration of Risk

The Mission had time and demand deposits in several financial institutions which were in excess of the Federal Deposit Insurance Corporation (FDIC) limitations at various times throughout the year. Deposits in excess of FDIC/SIPC limits were $1,659,777 at December 31, 2019. Accounts are guaranteed by the FDIC/SIPC up to $250,000. The Mission has not experienced any losses in such accounts.

Note 13. Availability of Financial Assets

The following reflects the Mission's financial assets as of the statement of financial position date, reduced by amounts that are not available for general use due to contractual or donor-imposed restrictions within one year of the statement of financial position date. Amounts that are not available also include board designated amounts that could be utilized if the board approved the use.

Financial assets, at year end $ 4,858,969
Less those unavailable for general expenditure within one year due to:

Contractual or donor-imposed restrictions:
  Purpose restrictions ( 794,993)
  Amounts not subject to appropriation ( 250,000)
  Board designations (2,500,000)

Financial assets available to meet cash needs for general expenditures within one year $ 1,063,976

Note 14. Management's Review for Subsequent Events

Management has reviewed their financial records for subsequent events that potentially could have a material effect on the financial statements as of and for the period ending December 31, 2019. Management has conducted their review through the audit report date, which represents the date the financial statements were available to be issued. Based on management’s search through their financial records, we are unaware of any subsequent events that have any material effect on the financial statements as of and for the year ending December 31, 2019.